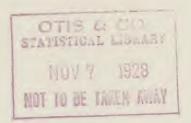
THE GOODYEAR TIRE & RUBBER COMPANY

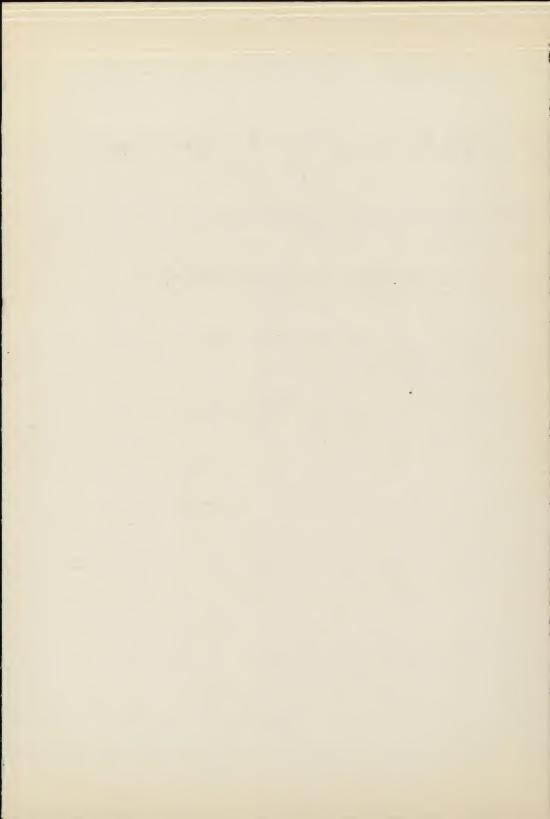
OF CANADA, LIMITED

NEW TORONTO, ONTARIO





ANNUAL REPORT 1928

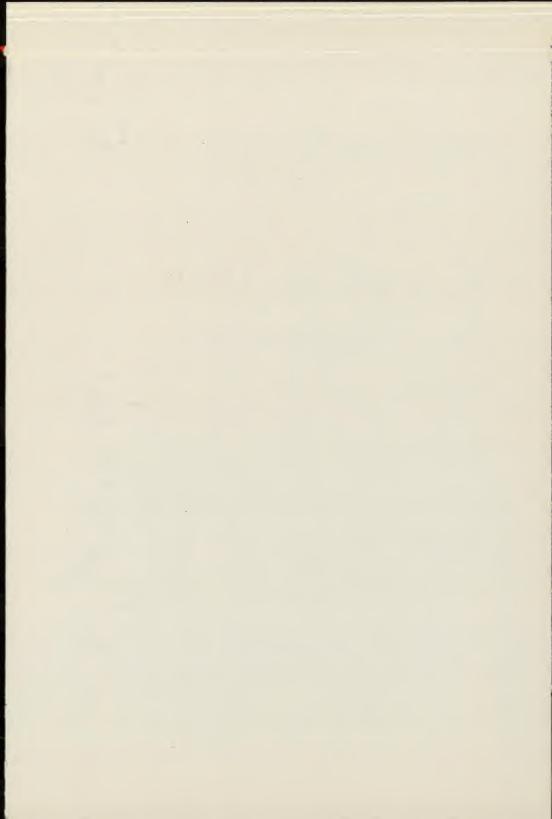


The Goodyear Tire & Rubber Company of Canada, Limited

ANNUAL REPORT

TO THE SHAREHOLDERS

For the Fiscal Year ending September 30th, 1928



ANNUAL REPORT OF THE DIRECTORS OF

The Goodyear Tire and Rubber Company

of Canada, Limited

Toronto, October 23rd, 1928.

To The Shareholders:

Your Board of Directors submits the accompanying Balance Sheet as of September 30th, 1928, certified by your Auditors, Price, Waterhouse & Company, which sets forth the results of the operations for the past fiscal year and the present position of the Company.

After providing for all manufacturing, selling, administrative expenses and taxes, the profits for the year are \$3,577,697.30. Out of this amount we have set aside \$820,487.18 for depreciation of buildings and equipment, leaving a net profit for the year of \$2,757,210.12. This amount exceeds the profits of any previous year in the history of the Company. The above profits do not include a further profit on the export business of the company for the past three months owing to our not knowing the exact amount thereof at the time of issuing this statement.

A complete inventory has been made of all of the assets of the Company. Stocks, crude, in process and manufactured, have been priced at cost or market value which ever was the lower. Adequate reserves have been provided to meet all possible losses for bad debts and outstanding liabilities, including income taxes etc.

The following summary shows the disposition of the profits for the year:

On retiring 1260 shares of Preferred stock having a par value of	\$	126,000.00
Dividend @ 7% on Preferred stock		547,666.00
Dividend of \$5.00 a share on Common stock		666,500.00
Bonus of \$1.00 a share on Common stock		133,300.00
Net expenditures for additions to plant and equipment		650,843.77
Earnings of subsidiary companies not withdrawn		120,808.68
Increase in deferred charges		8,781.38
Increase in net current assets or working capital	1	,323,797.47
	\$3	,577,697.30

By referring to the Balance Sheet it will be seen that your Company's position has been materially strengthened, even as compared with that of a year ago.

In addition to the increases in our Buildings and Plant and Reserve for Depreciation above-mentioned, it will be noted that the Working Capital has increased by \$1,323,797.47 and that the cash balance at Sept. 30, 1928 amounts to \$4,657,445.70, an increase of \$1,522,444.77. The surplus of \$5,901,549.68 represents an increase of \$1,409,744.12.

Your current assets are 6.3 times your current liabilities, and you have a working capital of \$8,639,689.86. Your reserves for depreciation are equal to 42% of the gross book value of buildings and equipment.

Notwithstanding the addition to our plants referred to in our report of a year ago, our production facilities were insufficient for the domestic and foreign business offered us during the present year, therefore, we found it necessary to add to our New Toronto plant. The extension to the plant is now under roof and will be ready for occupancy by December 1st. During the past year

our Canadian business increased $30\frac{1}{2}\%$ in unit volume, but owing to the lack of buildings and equipment we were not in a position to take care of all foreign business offered. All three of your plants have been operated throughout the year to a maximum production. Your cotton plant at St. Hyacinthe has proven a most profitable investment. It is producing a very high grade product and its entire output is not sufficient to supply the requirements of our two rubber plants.

Some information in regard to the plants may be of interest to our shareholders. At the cotton plant at St. Hyacinthe we have 5.75 acres of land, at the Bowmanville plant 33.35 acres of land and at the New Toronto plant 25.86 acres, making a total of 64.96 acres. The total of factory floor space is 24.64 acres composed as follows:

 St. Hyacinthe
 3.89

 Bowmanville
 3.33

 New Toronto
 17.42

Your plants are all modern, well laid out, economically operated and in good repair.

The year's business just closed was difficult to handle, owing to the rapid decline in price of rubber—in January rubber was 42c per pound and declined to a low of 17c per pound. Your Company was fortunate in that it did not have to take a write down on its crude or finished product. The only loss sustained during the year was the rebates to dealers on decline of finished stocks on hand. Your Company has a comfortable supply of crude materials, none of which are in excess of the current market price.

We are entering the present fiscal year under most favorable conditions and would predict that your Company will keep pace with the rapid development, both of Canadian and foreign trade.

Respectfully yours,

C. H. CARLISLE.

President and General Manager.

THE GOODYEAR TIRE & RUBBER

BALANCE SHEET

ASSETS

CURRENT AND WORKING ASSETS:

Cash:-In banks \$ 1,716,964.94 On hand and in transit from branches 240,480.76 Call loans 2,700,000.00 - \$ 4.657.445.70 Accounts receivable:-\$ 2,652,956.04 Customers 302,995.11

\$ 2,955,951.15

Less-Reserve for bad 101,000.26 and doubtful accounts

2.854.950.89

Inventories:-

Miscellaneous

\$ 1,496,666.12 Finished goods 357,950.19 Goods in process Raw materials and 956,410.32 supplies

2,811,026.63

\$10,323,423.22

INVESTMENTS IN AND ACCRUED EARNINGS OF SUBSIDIARY COMPANIES:

487,141.20

REAL ESTATE, BUILDINGS, PLANT, MACHINERY AND EQUIPMENT:

8,735,006.88

DEFERRED CHARGES TO OPERATIONS: Insurance, taxes and rents, paid in advance

55,899,10

COMPANY OF CANADA, LIMITED

SEPTEMBER 30, 1928

LIABILITIES

URRENT LIABILITIES:			075 077 57	
Accounts payable Miscellaneous		\$	975,077.57 271,814.29	
Dividends on Preferred and (payable October 1, 1928	Common Stocks		436,841.50	
ESERVES:				\$1,683,733.36
For depreciation of buildings, ery and equipment	plant, machin-			3,579,207.36
Seven per cent. Cumulative Pr Authorized—195,000 shar each		\$1	9,500,000.00	
Issued and fully paid— 79,498 shares of \$100.00 Less 1260 shares redeen		\$	7,949,800.00 126,000.00	
Common Stock— Authorized—150,000 shar value of which 133,300 s issued Capital surplus		\$	133,300.00 479,880.00	7,823,800.00
URPLUS: As of October 1, 1927 Profit for the year ending September 30, 1928, be- fore providing for depre- ciation, but after deducting		\$	4,491,805.56	
income tax Less—Reserve for depre-	\$ 3,577,697.30			
ciation	820,487.18		2,757,210.12	
70	\$ 547,666.00	\$	7,249,015.68	
On no par value Common Stock, at \$5.00 a share Bonus of \$1.00 a share	666,500.00			
on Common Stock	133,300.00			5,901,549.68
			5	\$19,601,470.40

PRICE, WATERHOUSE & CO.

Chartered Accountants

ROYAL BANK BUILDING

TORONTO, CANADA

October 23rd, 1928.

To the Shareholders of

THE GOODYEAR TIRE AND RUBBER COMPANY OF CANADA, LIMITED

We have examined the books and accounts of The Goodyear Tire and Rubber Company of Canada, Limited for the year ending September 30th, 1928.

We have satisfied ourselves that all charges to Property Accounts are in respect of actual additions, and sufficient provision has been made for accruing depreciation. The stocks on hand have been taken and valued by the Company at prices not in excess of cost or market; the bad debt reserve is considered sufficient to provide for all doubtful accounts; the bank balances were confirmed by certificates, and we have taken all reasonable precautions to satisfy ourselves that all liabilities as at September 30, 1928 are included in the Balance Sheet.

And we certify that the annexed Balance Sheet is drawn up so as to show the true financial position of the Company as of that date and the results from the operations for the year ending September 30, 1928 according to the best of our information and the explanations given to us and as shown by the books of the Company.

PRICE, WATERHOUSE & CO.,

Auditors.

BOARD OF DIRECTORS

C. H. CARLISLE TORONTO

C. B. McNAUGHT TORONTO P. W. LITCHFIELD

C. F. STONE AKRON

J. E. McALLISTER TORONTO P. A. THOMSON MONTREAL

C. C. SLUSSER AKRON

EXECUTIVE OFFICERS

C. H. CARLISLE President and General Manager

> C. B. McNAUGHT Vice-President

I. G. LANE

Assistant to the President and Treasurer

W. H. JEEVES
Assistant Treasurer

R. C. BERKINSHAW

Secretary and General Counsel

H. A. TIPPLE

Assistant Secretary and Assistant Comptroller

B. W. LANG Assistant Comptroller

H. C. LOWER General Sales Manager E. H. KOKEN General Superintendent

R. P. D. GRAHAM
Manager, Export Department

GOODYEAR PRODUCTS

- TIRES:—Automobile, Truck, Bus and Motorcycle.
- TUBES:—Automobile, Truck and Bus (Regular and Heavy Tourist),
 Motorcycle (Endless and Butt End).
- ACCESSORIES:—For all Pneumatic Type Tires and Tubes, Tire Chains, Repair Fabric and Gum, Rims and Parts, Rubber Cements, Tubing, Vulcanizers' Supplies.
- BELTING:—Conveyor, Elevator, Transmission, Miscellaneous.
- HOSE:—Garden, Air Drill, Pneumatic Tool, Steam, Radiator, Suction, Fire, Miscellaneous.
- PACKINGS AND SHEETINGS:—Hydraulic, Piston, Goodyearite Asbestos Sheet Packing.
- MISCELLANEOUS:—All kinds Rubber Mats and Matting, Bumpers, Lathe Goods, Valves, Molded Goods of all Descriptions, etc.

WINGFOOT RUBBER HEELS AND SOLES.

The Goodyear Tire & Rubber Company of Canada, Limited

General Offices: NEW TORONTO, ONT. BOWMANVILLE, NEW TORONTO, ONT. BOWMANVILLE, ONT. VANCOUVER, B.C. . . . 1004 Homer St. CALGARY, ALTA. . . . 335 8th Ave. West EDMONTON, ALTA. . . . 10229 105th St. SASKATOON, SASK. . . 118 3rd Avenue South REGINA, SASK. . Cor. Broad St. and 6th Ave. WINNIPEG, MAN. . . . 97 Higgins Ave. FORT WILLIAM, ONT. . . 303 Simpson St. LONDON, ONT. 318 Dundas St. HAMILTON, ONT. . . . 20 George St. TORONTO, ONT. 152 Simcoe St. OTTAWA, ONT. . . . 246 Queen St. MONTREAL, QUE. . . . 318 St. James St. QUEBEC, QUE. . Cor. Crown and Fleury Sts. . . . 83 Prince William St. ST. JOHN, N.B. HALIFAX, N.S. . . . 84 Hollis Street

Wholesale Distributors at Victoria, B.C., Lethbridge, Alta., and Walkerville, Ont.

Over Five Thousand Canadian Retail Dealers carry stocks of Goodyear Made-in-Canada Automobile Tires.





